



**A Call to Action on the
Fort Circle Parks Draft Management Plan
August 15, 2003**

Introduction

The Committee of 100 on the Federal City is the oldest citizens planning organization in Washington DC. Since its establishment in 1923, the mission of the Committee of 100 is to safeguard and advance the fundamental planning, environmental and aesthetic values inherited from the L'Enfant Plan and the McMillan Commission that give Washington its historic distinction, natural beauty and overall livability.

It is within this tradition that we submit to the National Park Service our comments on the Draft Management Plan for the Fort Circle Parks. Pierre L'Enfant himself incorporated large green spaces throughout the city when he designed the nation's capital in 1791. Later, the Fort Circle Parks that were created out of the former Civil War Defenses of Washington, and the proposed Fort Drive to connect them, were part of the McMillan Commission's plan for the parks of the nation's capital in 1902.

While today the Fort Circle Parks are largely unknown and generally neglected, the overarching fact is that they are, indeed, still here. The views from the former hilltop fortifications are spectacular. Equally impressive are the views *of* them, from nearly every part of the District of Columbia. Although never completed, starting in the 1930s the federal government acquired substantial amounts of the land for the proposed Fort Circle Drive. Together, the fortifications and linking parklands create a magnificent curtain of green, a natural backdrop that softens the edges of our national capital. They provide respite and recreation for neighborhoods throughout the city. And they contain treasure troves of nature and history that can enrich the lives of residents and visitors alike.

Overview of the Plan

The Committee welcomes the draft management plan as a necessary first step in heightening awareness of these great, untapped resources, both with the general public and also within the National Park Service itself. The final plan -- if properly articulated, strongly supported and effectively funded -- can launch a powerful effort to turn these parks into a functioning system that will serve both present and future generations.

**P.O. BOX 57106 WASHINGTON, D.C. 20037
202-628-8030 FAX 202-628-8031**

EMAIL: THECOMM100@AOL.COM • WEBSITE: HTTP://WWW.COMMITTEE100.NET

In summary, the draft Fort Circle Parks plan offers three alternatives: (1) "Maintain Current Management," e.g., no major changes (status quo management); (2) "Reconnecting the Forts" though means of a trail, with emphasis on recreational uses, while also protecting significant historical and natural resources; and (3) "Civil War Defenses of Washington," with focus on historic preservation and interpretation of these sites, with special emphasis on the battle of Fort Stevens, and including changing the name of the Fort Circle Parks to Civil War Defenses of Washington.

The plan notes a number of "elements common to all alternatives," and calls for a additional studies, such as a comprehensive preservation plan for all the sites, completion (and presumably publication) of a historic resource study, preparation of a comprehensive interpretive plan, a complete cultural landscape report, archeological inventory & evaluation, and other studies relating to visitor use, carrying capacity, visitor safety and disability access.

The draft plan has merit and contains some useful ideas. It has not gone far enough, however, in exploring options that are well thought through and look into the future. The alternatives appear arbitrary. Essential information is lacking, such as data on acreage, current and projected levels of staff and funding, existing visitor use statistics, and demographics. The maps, although beautifully drawn, are not useful, as few street names are given (and some of the parks are difficult to locate.) Most of all, the plan lacks a vision that can excite people and get them involved through donations of their time, money and leadership skills.

Committee Findings

To prepare our comments, the Committee of 100 not only studied the plan in depth, on several occasions we visited most of the areas addressed in the plan. We also sponsored two five-hour bus tours that included most of the key forts and connecting lands. We greatly appreciated and benefited from the participation of several National Park Service professionals who shared with us their knowledge of the plan and the resources of the Fort Circle Parks. In all, 37 people from 18 different organizations, government agencies and advisory neighborhood organizations participated in the two tours.

Our tours started and ended at Fort Totten. We circled the District counter-clockwise, with stops or pauses along the way at Fort Slocum, Battleground Cemetery, Military Road School, and Forts Stevens, Reno and Bayard. (On the second tour we climbed to the top of Fort Reno, highest point in the District, to see the superb views of Virginia in the distance to the west and Fort Stevens to the east.) Then to Battery Kimble, a huge swath of forested land along Chain Bridge Road near the Palisades, which is often used by residents and professional trainers to run their dogs. We stopped at Fletcher's Boat House to view a proposed linkage of the Fort Circle Trail with the C&O Canal and Capital Crescent Trail.

On the east side of the Anacostia, we passed by the Frederick Douglas Home, then up to Fort Stanton, accessed through the parking lot of the Lady of Perpetual Help Catholic Church on Morris Road, S.E. The view of the District, with the Capitol Dome and Washington Monument in the foreground, was breathtaking. We drove by Battery Ricketts then passed a section of Fort Circle land that is filled with mountain laurel (which rivals the mountain laurel in the Shenandoah National Park) to the lovely, curving Fort Davis Drive, the only portion of the original Fort Circle Drive that was actually constructed.

We stopped for lunch at Fort Dupont and visited the earthworks there, which are being damaged by overgrown trees and vegetation. Then we drove by Forts Chaplin and Mahon, through the former Fort Lincoln, and along Eastern Avenue next to the wide stretch of tree-lined Fort Circle Parklands, with a dip down to Fort Bunker Hill in Brookland, then back to follow the Fort Circle lands along Galloway Street to the Fort Totten Metro Station.

What we found on the tours was very informative, frequently uplifting, yet often appalling. Some examples:

- **The fascinating story of the Civil War Defenses of Washington.** Built at the start of the Civil War, the fortifications were strategically placed to protect the nation's capital, taking into account the terrain and the capabilities of the ordnance and communications of the time. The forts truly worked as a system, and they successfully protected Washington from a confederate invasion. The most dramatic story, of course, concerns the pivotal Battle of Fort Stevens in 1864, which stopped a confederate assault on Washington and which was the only battle in U.S. history when a sitting President, Lincoln, came under direct fire. Today, the history of the Civil War and these fortifications come alive and are more meaningful when one visits the sites and has the stories vividly told by trained Park Service professionals. Sadly, they are not linked by interpretation or other means for the average person, and now few such opportunities seem to exist, due to drastic cuts in the National Park Service's staff and funding levels.
- **Deteriorated state of the Fort Circle Park Lands.** Dirt bikers have caused severe erosion of the earthworks at Fort Totten over just the past five or six years, and the road within the fort is in extremely poor condition. Poor maintenance has led to severe deterioration of Battleground Cemetery, which holds the remains of 41 Union soldiers who died at (or were veterans of) the Battle of Fort Stevens. Of special concern is the former caretaker's house, the inside of which was restored in the mid 1990's for park office space and for museum/education purposes, but it is now closed and the exterior is in extremely bad shape. Also, the majestic flagpole and the ceremonial platform in the back of the cemetery that was built in 1914 in honor of 50th anniversary of the Battle of Fort Stevens. Dumping is a problem at many of the parks, and at several of the former forts, overgrown trees and other vegetation, especially invasive species, are damaging the earth works. Again, a shortage of staff and funding is largely the problem. For example, Rock Creek Park has only four tree people on its maintenance crew to handle **all** the parks it manages.
- **Needs relating to public access and visitor safety.** Due to poor road maintenance and concerns about visitor safety, Fort Totten is closed to vehicular access, and it has no ready access from the adjacent Metro Station. Lack of maintenance and safety issues have also led to the degeneration and decline in use of the hiker/biker trail between Forts Stanton, Dupont, Mahon and Chaplin. Park Police do not adequately patrol the parks. and uniformed park rangers in DC lack law enforcement training and authority. No trails are available on the beautiful but otherwise inaccessible lands that stretch for many blocks along Eastern Avenue between Gallatin and Galloway Streets.

- **Development and construction threatens many of the parks.** Several parks are threatened by developments adjacent to or within them. An intrusive town house development next to lands adjoining Fort Stevens was thwarted only when nearby residents became alarmed and the National Park Trust stepped in to purchase the land and re-sell it to the Park Service. Land along Chain Bridge Road has become extremely valuable, and a developer is now trying to build an extensive residential development that could adversely affect Battery Kemble. The Catholic Church (Our Lady of Perpetual Help), which owns much of the land originally part of Fort Stanton, made a landfill on a large part of it and destroyed half of the Civil War earthworks to construct a building. The church now wants to construct a center for senior citizens on remaining open land that overlooks the nation's capital, which would not only mar the views *from* Fort Stanton, but the views *of* Fort Stanton from the heart of the District. A few blocks away, the Smithsonian's Anacostia Museum for African American History, which gained use of Fort Stanton land for its building, sought and acquired more land to expand the museum. Private partners who manage the ice skating rink at Fort Dupont want to expand and build a new rink on adjacent parkland. A youth center on Benning Road, built on Fort Chaplin land transferred to the Police Department, overflowed its parking lot onto the hiker/biker trail that links to Fort Mahon.
- **Lack of Visitor Services and Interpretation.** Throughout the parks, there are signs that provide limited information about the Fort Circle Parks and the Civil War Defenses of Washington. Most of these are in disrepair. Although a brochure has been produced about the Fort Circle Parks, it is not readily available, nor is there a good map or guided tour (as mentioned earlier, the parks and resources can be difficult to find without a map and guidance to the sites). None of the parks have a visitor center or "contact station" or, except for Fort Dupont, any restroom facilities. Although a picnic area at Fort Dupont was recently upgraded, the activity center in the park is now usually closed and the only organized visitor programs are the outdoor jazz concerts in the summer. Battleground Cemetery and Fort Stevens have no rangers or interpretive personnel assigned there to meet regularly with the public, yet Fort Stevens is the most celebrated fort in the system because of the battle that in 1864 that stopped the confederate assault on the nation's capital. Similarly, residents who live around Fort Reno are concerned about the lack of NPS personnel and materials to educate the public on the history of the Civil War at Fort Reno and the post-War settlement at Reno City.
- **Significance to African American History.** The areas in and around many of these forts are also significant in African American history, as many freed slaves moved there before and during the Civil War. Fort Stevens was site of Vinegar Hill, the first Black settlement in Washington, and the adjacent Military Road School, originally established in Union Army barracks to educate freed slaves. Similar settlements occurred around Fort Reno and Battery Kemble and in the vicinity of other fortifications, including near the African American Civil War Memorial, which in turn is close to other Civil War Sites. (More than 200,000 Black Americans, many of them freed or escaped slaves, served in the Civil War on behalf of the Union in the Army and the Navy.) This rich history should be included in the full story of the Civil War Defenses of Washington.

- **Low priority given to management of the Fort Circle Parks.** The National Park Service's management of the Fort Circle Parks is divided among the parks west and east of the Anacostia River (administered respectively by Rock Creek Park and National Capital Parks-East) and in Virginia (administered by the George Washington Memorial Parkway.) Because of this arrangement and also because the Fort Circle Parks lack statutory authorization from the Congress, the Fort Circle Parks have, with a few exceptions, never received the care and attention they deserve. The situation appears to have gotten worse in the past several years, as the budgets for park operations, maintenance and development have plummeted. Park staffs struggle to find creative ways to carry out their responsibilities. At Fort Dupont, for example, the staff is looking at cooperative arrangements with the DC Public Schools to provide educational programs at the visitor activity center, which was closed on several occasions when we visited in preparation for the tour. *During our tours (including several visits to prepare for them) except at Fort Dupont and the staff accompanying us on the bus, we saw no uniformed National Park Service rangers or police officers in any of the parks!*

Recommendations

Because of our long interest in and commitment to the parks of the nation's capital, and because we feel so strongly that the Fort Circle Parks have such untapped potential and contain such significant natural, cultural and recreational resources, the Committee of 100 is submitting these comments not merely as recommendations to the government but also as a citizens call to action. We believe the need is so great and the tasks so enormous, that a concerted effort by *both* the government and private sector is critical. We are committed to achieving these goals.

The essential elements of the Committee's recommendations are outlined below. (Note we have suggestions for two versions of possible legislation. Our intention would be to develop a final version during our work with other organizations and agencies):

- (1) **Federal Legislation.** Our overarching recommendation is for the Congress to pass and the President to sign into law legislation to establish the Fort Circle Parks (or whatever name is chosen, see below) as part of the National Park System. At a minimum, the legislation should do the following:
 - a. **Significance:** Recognize that these are nationally significant resources that contain important natural, historical, cultural and recreational resources of value to all Americans. Also recognize their local and regional significance as parks and outdoor recreation resources for both local residents and visitors. Most of these parks are extremely important to the people who live in the surrounding neighborhoods.
 - b. **Unified Management:** Require that the parks be managed as a distinct unit of the National Park System. Such language is essential to assure that priority is given to these parks within the National Park Service's system of setting priorities, allocating budgets and staff and making the key decisions that affect their management, maintenance, interpretation and development.

For this purpose, one of two management mechanisms could be used:

- i. Establish a **separate national park unit** with a new name, such as "National Fort Circle Civil War Parks" (which could still be informally referred to as the Fort Circle Parks), and with staffing levels, in number and grade level, that properly recognize the significance of this park unit to the Nation's Capital (at a minimum, the grade requirement of the Superintendent should be at the level of Grade 15 or Senior Executive Service); or,
 - ii. Establish a **national heritage area**, with a new name, such as "Civil War Fort Circle Parks National Heritage Area," with authorization for a management entity composed of members from the private sector and local government agencies to work in cooperation with the National Park Service.
- c. **Roles for the private sector:** Whether established as a park unit or a national heritage area, the legislation should include specific roles for the private sector, including the following:
- i. Non-profit conservancy to raise funds for the parks;
 - ii. Citizens advisory committee appointed to reflect the range of national and local interests, and with geographic and demographic representation, which can provide an ongoing mechanism to review and advise on the management of **all** the national park units within Washington DC, with a special subcommittee that would focus on the Fort Circle Parks;
 - iii. Leasing arrangements for some park buildings to offset maintenance costs, provide people at the site of the park, and minimize further deterioration of resources; and
 - iv. Cooperative arrangements with community organizations that can serve as "friends" of the Fort Circle parks and provide support through volunteers, educational programs, and donations of funds.
- d. **Other Mandates:** Incorporate, as necessary and appropriate, the items listed below under "Management Plan."
- e. **Appropriations:** Authorize such sums as may be necessary to carry out these activities.
- (2) **Management Plan.** The National Park Service should revise the management plan to reject alternative 1, incorporate most of the provisions of **both** alternatives 2 and 3 collectively, and develop strategies and funding estimates for:
- a. **Dedicated management:** Reconsider the concept of establishing a separate unit for the Fort Circle Parks. Instead of rejecting it, the NPS should revisit this idea and discuss ways in which it could be most effectively implemented, either as a national park unit or as a national heritage area. It should include a core management team, with a separate superintendent (or heritage area manager) and senior staff who would work

with (not under) the Rock Creek and National Capital Parks-East superintendents to coordinate or augment staffing for visitor services, safety and maintenance. Without such a dedicated team, the Fort Circle Parks are likely never to be more than stepchildren to the other parks.

- b. **Historic Preservation:** Stabilize and restore, to the extent possible, all fortifications that have remains of the Civil War Defenses of Washington (not, as the plan proposes, just Forts Stevens, Dupont and Marcy). Develop appropriate treatments for both short and long term preservation, management and protection. Assure that archaeological resources in all the parks are monitored and protected from erosion and damage from visitor use. Restore and properly maintain the structures at Battleground Cemetery.
- c. **Public Safety:** Develop strategies and programs to improve public safety within the parks, including improved presence of the Park Police and some law enforcement training and authority for certain park rangers. Use of technologies should be examined to monitor areas known for public safety problems and immediately alert the Park Police or local police in Maryland and Virginia, as needed, to issues as they arise. Cooperation among the police is essential. People will not use parks if they do not feel safe in them.
- d. **Fort Circle Parks Trail for both education and recreation:** Connect the parks with a better hiker/biker trail, more than called for in the plan. Indeed, the entire concept of a trail around the Fort Circle Parks needs a fresh study, with a goal of creating a continuous trail as originally proposed in the Park Service's 1968 plan. This trail could serve local and regional needs and accommodate educational as well as recreational purposes for both residents and tourists. Its connections with other trails, such as the proposed Metropolitan Branch Trail (MBT), which would include Forts Slocum and Totten, need more study.
- e. **Improved public access:** Increase pedestrian and biker access to and within the Fort Circle Parks from nearby neighborhoods through paths that link to nearby streets and other trails, such as the MBT and Watts Branch Park Trail. Improve existing access points, including maintenance, signage, and pedestrian crossings. Upgrade and reopen the road in Fort Totten to vehicular as well as pedestrian access. Wherever possible, improve access by public transit, including Metrorail and Metrobus.
- f. **Visitor Services and public education:** Provide and staff visitor contact facilities and activity centers for **both** public education and recreation, west and east of the Anacostia River. This should include, for example:
 - i. Use of the caretaker's home at Battleground Cemetery as a museum and community educational center or, in the interim, use the historic leasing program to rehabilitate the building for rental by a

- couple who would live there and look after the site and provide some limited information and/or public access for visitors;
 - ii. Partnerships with private organizations, historic sites, memorials, and museums, such as the African American Civil War Memorial and the Military Road School for interpreting Fort Stevens and African American history;
 - iii. New or improved services and facilities at Forts Totten, Marcy, Reno and Dupont (and others, where appropriate and needed);
 - iv. Creative ways to interpret all the Forts and other Fort Circle Parklands, such as maps, brochures, signage and audio tapes or CD-ROM's for use in cars and buses and for pedestrians and bikers; and
 - v. New educational materials and programs developed in conjunction with the DC schools and libraries for both students and the public.
- g. **Land Acquisition:** Identify additional land acquisition needed to protect the parks from adverse developments, to improve the quality of the visitor's experience, to enhance historic view sheds and cultural landscapes and to improve park management. Additional land may also be needed to complete the Fort Circle Park Trail. While in most cases outright purchase will be necessary, in some cases protection or use could be achieved with easements. Private organizations such as the National Park Foundation, Trust for Public Land and Civil War Preservation Trust should be consulted for possible help.
- h. **Natural Resource needs:** Identify the natural resources of the parks and issues relating thereto, including wildlife habitats and storm water management. Control invasive species and do selective clearing and forest management where needed. Seek technical assistance and cooperative agreements with other government agencies, including the Environmental Protection Agency, U.S. Forest Service, and Fish and Wildlife Service. Work with schools to develop environmental education programs. Fund and implement the proposal to restore and open covered portions of the natural stream running through Fort Dupont, the longest such stream in the District not assaulted by development along its borders. Work with DC to restore Watts Branch, a stream valley park that was transferred from the federal government to DC for management. And in planning trails, assure that the alignments take into account the need to protect important and sensitive natural resources.
- i. **Additional Studies:** Provide estimates of funding and a priority schedule for the additional studies called for in the plan: preservation plan for all sites, completion of historic resource study, and preparation of a comprehensive interpretive plan, cultural landscape report, archeological inventory and evaluation, and studies on visitor use, carrying capacity, visitor safety and disability access. In addition, include a detailed plan for sustainable resource management.

- j. **Other Research:** Provide for a series of pilot programs to test and develop detailed research on best scientific management practices in concert with local universities, environmental management and research programs of federal and state agencies and environmental organizations.
- k. **Cell towers and other intrusions:** Prohibit cell towers or similar intrusions in any of the national park units in DC, including the Fort Circle Parks. The towers that were placed in Rock Creek Park were extremely controversial and led to a court suit challenging their environmental impacts. They should not be allowed elsewhere in the national parks.
- l. **Training:** Assure that all park personnel -- from superintendents and managers to field rangers and maintenance workers -- are fully aware of the values of these parks and their resources and that they know the policies, procedures and proper techniques necessary to care for them.
- m. **Partnerships:** Provide guidance and direction for park management to use in developing partnerships with other governmental and non-governmental entities. The DC area offers a rich array of possible government and private sector partnerships to the Fort Circle Parks. The final plan needs to address this issue.(See list below.)
- n. **Staffing and Funding:** Come to grips with this issue, which is fundamental to the management of these parks. Without adequate staffing and funding, the plan will never be more than a pipe dream. Each unit should have at least one ranger or manager assigned to it. As an example of the problem, the site manager for Fort Dupont, the second largest forested area in DC, is primarily assigned to the Frederick Douglas Home. Such an arrangement shortchanges both facilities.

A Call to Action

The Committee of 100 believes that the potential of the Fort Circle Parks/Civil War Defenses of Washington is so great and the task so large that it is beyond the current ability of the National Park Service to accomplish alone. Indeed, we view our recommendations as merely the first step towards an improved working relationship with the National Park Service. Together we need to find creative ways to offset inadequate Federal resources, encourage support for the Fort Circle Parks and increase citizen involvement.

We believe our next step will require developing a better understanding of these issues and consensus among the key players, both in government and the private sector, on the plan and priorities for its implementation. To accomplish this, we will continue our outreach to other organizations and agencies, and will continue our efforts to educate people through tours, presentations and written materials. We would like to host some workshops, in coordination with the National Park Service, to build the necessary consensus and constituencies who collectively will determine and implement what needs to be done. We will seek substantial additional funding for this effort.

Following are a few possibilities for developing partnerships for the Fort Circle Parks:

- 1) **Government Agencies.** These include:
 - a. **District.** Many agencies should be involved, including the DC Department of Parks and Recreation and Department of Transportation, Office of Historic Preservation and Office of Planning, DC Public Libraries, Public Schools and Police Department. For example, it is important to coordinate with the DCPR, which manages many formerly owned NPS lands, such as the Fort Stevens and Fort Stanton Recreation Centers and the Watts Branch Park, and with DDOT on planning new trails.
 - b. **State and local.** Similar coordination is needed with the park, conservation and preservation agencies in Maryland, especially with regard to Fort Foote and state-run parks with Civil War connections to DC and in Virginia, with regard to Fort Marcy, owned by NPS and Fort Ward, run by the City of Alexandria. Other Civil War sites that relate to the Defenses of Washington that are located outside DC should also be included.
 - c. **Federal.** A number of Federal agencies need to be involved, including the Advisory Council on Historic Preservation, Council on Environmental Quality, Fine Arts Commission, National Capital Planning Commission, Environmental Protection Agency, Departments of Agriculture and the Interior, and US Corps of Engineers, etc.
 - d. **Political leaders.** Appropriate elected and appointed officials at all levels should be consulted - Federal, state and local.
- 2) **Private Organizations.**
 - a. **National.** Most national park, conservation, historic preservation and planning groups have an office in Washington DC. Among these are the African American Civil War Memorial Freedom Foundation, American Forests, American Hiking Society, American Planning Association, American Society of Landscape Architects, Audubon Society, Civil War Preservation Trust, Council on America's Military Past, National Parks Conservation Association, National Park Foundation, National Park Trust, National Trust for Historic Preservation, Natural Resources Defense Council, Preservation Action, Sierra Club, Society for American Archaeology, Society for Historical Archaeology, and Wilderness Society.
 - b. **District.** In addition to the Committee of 100, several other citywide organizations need to be drawn into this effort. These include, for example, Cultural Tourism DC, DC Preservation League, DC Environmental Network, DC Historical Society; Federal City Council, Federation of Citizen Associations, Federation of Civic Associations, Greater Washington Board of Trade, local chapters of the Sierra Club and Military Road School Preservation Trust, Washington Area Bicyclists Association, and Washington Parks and People.

- c. **Neighborhoods.** Most of these parks are located in residential neighborhoods, each with its own set of constituencies, needs and issues. Community organizations and neighborhood associations should be consulted and offered the opportunity to participate in meaningful ways. Also local preservation groups like Historic Chevy Chase DC and Historic Takoma, Inc. And, outreach must include all the affected Advisory Neighborhood Commissions.
 - d. **Universities and Schools.** DC and surrounding areas in Maryland and Virginia have numerous educational institutions that can be tapped for cooperative research, study, and support of park programs.
- 3) **New entities:** As noted under the proposals for legislation, we propose the creation of two new federally chartered private entities:
- a. **Conservancy.** A mechanism to support fundraising, promotion, and partner programs for the Fort Circle parks. Even without a legislated conservancy, support from national and local foundations and corporations as well as from individual donors is essential.
 - b. **Advisory Committee.** A citizens advisory committee to advise on matters relating to all the national park units located within Washington, DC. There is currently no on-going mechanism for involving the private sector with the parks in the National Capital Region. Separate subcommittees could focus on specific park units, such as the Fort Circle Parks.

Conclusion

In summary, despite our criticisms of the current operations of the Fort Circle Parks, we commend the National Park Service for putting forward the draft general management plan and for providing us the opportunity to express our views on it. We are pleased to see the spotlight on these long-neglected parks that still grace our nation's capital, and which offer such great potential for enriching the lives of present and future generations. Our vision is to use this opportunity to build on the foundations of the L'Enfant and McMillan plans to help create a truly magnificent park system for the nation's capital that will serve the needs of the 21st Century.

To accomplish these goals, the Committee of 100 urges the establishment of a wide range of public-private partnerships that together can move the process along and stay involved. We intend to do our part in making this happen. This is our call to action.

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